


# Mikkel Bo Hansen

Freelance Tech Lead  
(IT / Agile / Digital Transformation)

Contact	Phone + 45 26 11 66 24 Email <a href="mailto:mikkel@mbhddigital.com">mikkel@mbhddigital.com</a>
Web	<a href="http://www.mbhddigital.com">www.mbhddigital.com</a>
LinkedIn	<a href="http://www.linkedin.com/in/mikkelbhansen">www.linkedin.com/in/mikkelbhansen</a>
Summary	<p>I am a highly technical professional with a proven track record in IT strategy, high-level architecture, AI, and integration expertise. My experience extends to working with multiple clients, where I've played a pivotal role in shaping their IT strategies and providing high-level architectural guidance.</p> <p>I have, for a long time, been AI curious and I believe in a hands-on way of learning. So to better understand the deep technical challenges of modern AI (LLMs, MCP, Semantic search etc), I have built several AI products myself. See more under the segment: <a href="#">AI portfolio</a>.</p> <p>In addition to my technical and strategy skills, I am deeply committed to Agile methodologies. I leverage this approach not only for project management but also for nurturing and coaching development teams. My guidance empowers these teams to embrace an Agile mindset and deliver results efficiently and innovatively.</p> <p>If you're looking for a technical expert who excels in IT architecture, integrations, and Agile coaching, I'm ready to help your organisation excel in these areas. Let's connect to explore how I can contribute to your success.</p>
DISC Profile	
Education	Master of Science in Business administration and Business Computing @ Copenhagen Business School (cand.merc.dat)
IT experience	Since 2000
Languages / Nationality	English: Fluent Danish: Native Nationality: Danish / No work-permit needed inside EU.




Skills / Tools	AI, n8n, IT architecture, Machine Learning, DevOps, ERP, Agile, Scrum, IT architecture, Project management, Programming, Management, IT strategy, Business Analysis, Product Management, Test management, Automated testing, System monitoring, Jira superuser, Trello, Google Analytics, Strategic UX, SEO, PHP, Coaching, Technical Product Owner, SQL, Open Source, CMS, ER
----------------	--

My Career History	
Roles	<p>2019 - now: Freelance Consultant</p> <p>2015 - 2019: Strategic Consultant at Adapt Group A/S</p> <p>2014 - 2015: Digital Manager at Fitness dk</p> <p>2012 - 2014: Senior Project Manager &amp; Agile Advisor at Fullrate A/S</p> <p>2011 - 2012: PHP Developer at Fullrate A/S</p> <p>2006 - 2011: Developer (ASP, C#) at FIH Erhvervsbank</p>
Education	<p>2008 - 2011: Cand.merc.dat at Copenhagen Business School</p> <p>2005 - 2008: HA (dat.) at Copenhagen Business School</p> <p>2003 - 2005: IT Engineer at DTU (Unfinished)</p> <p>2000 - 2003: Frederiksberg HTX</p>

My Key Career Achievements	
	<p><b>Project description</b> DFDS is a leading European shipping and logistics company, connecting freight and passengers across Northern Europe with a large fleet of ships and a comprehensive logistics network. I spent 19 months in a dual role, first as the lead for their internal Integration Team and later as a Delivery Lead.</p> <p>My core mission in both roles was to migrate existing ERP solutions (Soft, SAP, Aspect4, C1) to Microsoft Dynamics 365 Finance. This project involved complex migrations across multiple countries, including Turkey, Ukraine, Poland, Italy, and Denmark.</p> <p><b>Role/responsibility</b> Integration Lead &amp; Delivery Lead.</p> <p><b>Results</b> I took over a struggling integration team that lacked clear progress tracking and faced an impending deadline. I restructured the team, implemented new ways of working to increase transparency, and successfully communicated the project's reality to management, leading to a revised, more realistic deadline. We managed to go live in Turkey, a particularly challenging market due to its unique regulatory and business requirements not natively supported by Microsoft's standard solution.</p> <p><b>Applied technologies</b> Microsoft Azure Microsoft D365FO Cloud hosting Integrations</p>

 <p>DBK</p> <p>2021 - 2023</p>	<p>Automated Testing</p> <p><b>Project description</b>            DBK is the main distributor of books in Denmark. It is a large hub for both the bookshops and publishers in Denmark. DBK have been running AS400 since the 90's.            The mission was to lift and shift their system to Microsoft Financial Operations running on Microsoft Azure platform. My responsibility was to ensure the overall architecture and to be the project manager of all integrations.            The challenge was that there were many custom integrations for all the customers over the years and it was a requirement for the project that the clients should not change anything in their end.</p> <p><b>Role/responsibility</b>            IT Architect / Technical Project Manager</p> <p><b>Results</b>            We made an in depth analysis of the 50+ integrations and identified the variations in the integrations. Then we moved all the integrations over in a new SaaS platform called Link combined with Azure APIs. In the link we were able to configure the integrations individually.            In the Azure solution we built a queue system that could handle all api-calls to the D365FO, both synchronous and asynchronous and monitor performance.</p> <p>The project is still ongoing but has been delayed for other reasons than the integrations.</p> <p><b>Applied technologies</b>            Microsoft Azure            API Manager            Messaging            Virtual Machines            Remote App            Automation            Microsoft Financial Operations            Link            DevOps</p>
	<p><b>Project description</b>            Wood Wood is a fast moving fashion brand who have had great success in expanding. But had issues keeping the IT platforms in a shape to keep up with the demand. I ran a series of workshops with the CXO-level and with their IT-staff.</p> <p><b>Role/responsibility</b>            Agile Coach / IT Architect</p> <p><b>Results</b>            I trained their existing employees in the Agile ways of working and made an overview of their current IT-landscape. With a list of recommendations to change the landscape to a more simple and lean stack. I also helped them define their IT strategy and prioritise their initiatives so they got back in the driver seat of their own IT-landscape.</p> <p><b>Applied technologies</b>            Jira            Confluence            Navision            PowerBI</p>
	<p><b>Project description</b>            Pension Danmark is one of the biggest pension companies in Denmark and they are constantly striving to have a more digital presence. I joined them</p>

<p>Pension Danmark 2021</p>	<p>to take the scrum master role in one of their big initiatives to lift and shift their internal system for their customer advisers. The whole platform had to be moved to a new Microsoft .NET solution. My role was to both ensure progress in the initiative, to educate the the team in the agile methods and to onboard and coach a new Scrum Master.</p> <p><b>Role/responsibility</b> Scrum Master / Agile Coach</p> <p><b>Results</b> When I came onboard Pension Denmark I found out that the current external project manager had painted too positive of the progress in the initiative. So through new estimation methods we got an overview and tuned the project. We ended up delivering on time and the Scrum Master was able to take over when I left.</p> <p><b>Applied technologies</b> Microsoft .NET Microsoft Azure Jira Confluence</p>
<p> sofa company.com</p> <p>Sofacompany A/S</p> <p>2020 - 2021</p>	<p><b>Project description</b> As a result of the IT strategy formed it was decided to start a project of changing their current vendor for their webshop and do an upgrade of the platform to a PWA solution. It has been chosen to do the upgrade of the platform in stages to avoid a big-bang release and gain some performance benefits during the process. As a part of the project I have helped do a vendor analysis and chose the current vendor. Besides that I have been on board for a year to act as a technical consultant and run the technical discussions with the new vendor.</p> <p><b>Role/responsibility</b> IT Strategy Consultant</p> <p><b>Results</b> First release of the new web platform is now live and the PWA solution is in progress. Sofacompany already saw a significant increase in the rating of the site - even without the new PWA solution. This increase is mainly due to a lot of performance optimization we have carried out in the first release.</p> <p><b>Applied technologies</b> Navision Magento Headless CMS React frameworks NginX</p>
<p> unity</p> <p>Unity3d.com</p> <p>2020-2021</p>	<p><b>Project description</b> Unity has struggled to implement Scrum and has lacked a structured way of implementing new ways of working. First I did an analysis of the current situation and then laid out a roadmap for areas to change over 6 months. In this journey I took the Scrum Master role myself to be closer to the day-to-day obstacles and in parallel with working with the team I advised the management on how to slowly hand over the decisions to the team to ensure empowerment.</p> <p><b>Role/responsibility</b> Agile Coach + Scrum Master</p> <p><b>Results</b> The key goal was to create more transparency in the team and more predictability. We managed to do this through implementing the basic sessions like Planning Poker, Sprint Planning, Refinement sessions and Retrospectives.</p>

	<b>Applied technologies</b> Drupal PHP
 sofa company.com  Sofacompany A/S  2019	<b>Project description</b> I have helped Sofacompany take the first step of a transformation to see themselves as a production organisation that sells their product online to be an eCommerce company that by the way produces their own products.  The task has been to both advise the CXO level in how to become a more agile organisation and have a more agile approach to their digital platforms. And I have helped them to form an IT strategy that will enable them to start that journey.  <b>Role/responsibility</b> IT Strategy Consultant  <b>Results</b> Sofacompany management now understands what it means to run an Agile organisation and a document that will formulate how their technical architecture should form and develop over the next 2-3 years.  <b>Applied technologies</b> Navision Magento Headless CMS React frameworks NginX
 Nuura  2020	<b>Project description</b> Nuura is a young company based in Copenhagen that produces their own scandinavian design lamps. They have been undergoing fast growth and now needed to lay out a strategy for their IT initiatives that could ensure that they should continue their growth numbers without IT being a bottleneck. This analysis included exercises on following subjects: <ul style="list-style-type: none"> <li>- Strategic goals</li> <li>- Order intake process</li> <li>- System responsibility</li> <li>- Initiative priority</li> </ul> <b>Role/responsibility</b> IT Strategy Consultant  <b>Results</b> We laid out a plan for the next quarter and prioritized their upcoming initiatives - first being implementing a new ERP to lay out the foundation for other upcoming projects.  <b>Applied technologies</b> e-comonics
 Adapt A/S  2015 - 2019	<b>Project description</b> Introduced company-wide Agile methods internally in the organisation including Agile and Jira training for all new employees.  <b>Role/responsibility</b> Agile Coach  <b>Results</b> A much more agile organisation where ALL employees understood the theory behind the methods.

	<p><b>Applied technologies</b>          Drupal          PHP          Jira</p>
 Novasol A/S  2016 - 2019	<p><b>Project description</b>          I have helped Novasol as an external consultant for 3 years. My focus here was Agile coaching and have been coaching all areas of the business including PO's, SM's, Managers and C-level. Besides that I have helped them build a much more Agile infrastructure that allows them to do multiple releases each week.</p> <p><b>Role/responsibility</b>          Agile and IT Coach</p> <p><b>Results</b>          Now they have multiple Agile teams with dedicated SM and PO. And they also have a structured approach to product roadmaps.</p> <p><b>Applied technologies</b>          PHP          Drupal          Java          Docker          Jira          Selenium          PHPUnit          Behat</p>
 Interflora  2018	<p><b>Project description</b>          I performed a pre-analysis of a CRM project that helped ensure focus on business goals; and a scalable infrastructure that can support Interflora in the future.</p> <p><b>Role/responsibility</b>          IT Strategy Consultant</p> <p><b>Results</b>          A huge IT project that was anchored up with the general strategy of the business.</p> <p><b>Applied technologies</b>          PHP          Symphony</p>
Large Insurance Company <small>(NDA in place)</small>  2018	<p><b>Project description</b>          I helped define multiple Agile processes that enabled external suppliers to run their own methods while the insurance company could still control their projects in their normal waterfall ways.</p> <p><b>Role/responsibility</b>          Agile Coach</p> <p><b>Results</b>          Much more flexibility for the suppliers and better empowerment of the developers.</p> <p><b>Applied technologies</b>          Jira</p>



Novasol A/S

2017

#### **Project description**

Through my work as an Agile Coach I found some issues with their resource calculations on a large project. They only had half of the resources needed to finish the project. And a very strict 4 months deadline. So I stepped in and took over the project ownership.

#### **Role/responsibility**

Project Manager and Scrum Master.

#### **Results**

We managed to deliver the project only 9 days after the original deadline with half the resources needed.

#### **Applied technologies**

PHP  
Drupal  
Java  
Docker  
Jira  
NginX  
Selenium  
Behat



Sportmaster.dk

2017

#### **Project description**

Sportmaster have their own dev team in Lithuania and had relied on external Product Owners and Project Managers. But given that Sportmaster wanted to get closer to the process - I helped in building the team structure around this and coached Sportmaster in how to take these roles internally - both being a Scrum Master and Product Owner.

#### **Role/responsibility**

Agile Coach

#### **Results**

Sportmaster is today running the Scrum Master and Product Owner roles internally and have become much closer to the process and the development and their product.



Sofacompany A/S

2016 - 2017

#### **Project description**

I performed an overall technical analysis of their existing architecture. My findings unlocked multiple initiatives in the organisation. These included a new ERP system, a new website and general optimisation of internal processes that helped the business to grow.

#### **Role/responsibility**

IT Strategy Consultant

#### **Results**

I made a 3 year plan that they have followed and installed a Navision platform and a new Magento webshop.

#### **Applied technologies**

OpenCart  
Navision  
Magento

#### **Project description**



2016

Process consultant on a new Made With Unity platform including running a pre-analysis out of San Francisco to define the overall goals of the project. And later I took over as the Scrum Master because the project came behind.

**Role/responsibility**

IT Strategy Consultant + Scrum Master

**Results**

The project was delivered on time.

**Applied technologies**

Drupal  
PHP  
Laravel



Fullrate A/S  
2013 - 2014

**Project description**

Fullrate was owned by TDC who bought the operator M1 with more than 100.000 customers. M1 had a very complex product structure based on different modules the customers could put together as they liked. This had resulted in more than 1700 product combinations with active users that needed to be converted to the more strict product portfolio in Fullrate. This conversion was not allowed to come out with a loss in revenue in total. Given the high complexity I quickly took over the project ownership and drove the project from both the technical specification to the business analysis of the take over.

**Role/responsibility**

Project owner

**Results**

The project was a huge success. Much lower churn than expected and much less customer contacts than expected. We ended up raising the revenue from the customers and kept them happy in the process.

**Applied technologies**

PHP  
Cell networking



AI Portfolio	
Jira/ADO Chatbot	<p>Using n8n I have built a chatbot that has access to the users backlog and can answer the questions that POs/SMs spend a lot of time on like: "Do we have any unanswered questions in the comments?", "What issues/comments do we have related to product search". The bot is using GraphQL as a middle-layer to the data and Qdrant as a vector database to make semantic searches across the backlog.</p> <p>The whole solution is designed to run fully locally with self-hosted open-source LLMs.</p> <p><b>Applied technologies</b>  n8n  Python for GraphQL (Strawberry)  MySQL  Qdrant  Ollama</p>
AI testbench	<p>One of the big challenges with LLM is to test them. They give new answers every time. So to find out what would be the best models for my projects I have built my own AI LLM test suite with Claude Code. The suite can define a number of test cases with examples of "good answers" and then the system can go through all the test cases on different models a number of times and determine what model was most consistent in its answers - and what test cases it struggled most with.</p> <p><b>Applied technologies</b>  n8n  Python for GraphQL (Strawberry)  MySQL  Qdrant  Ollama</p>
Online board game	<p>To challenge my understanding of setting up Claude Code in the most efficient way I chose to try to build an online version of a board game ONLY using Claude Code and only using Jira as the platform to interact with Claude. I managed to finish the project within a week and have learned to tweak Claude Code to act like a developer using Jira.</p> <p><b>Applied technologies</b>  Claude Code  MCP (Jira, Codex7, Playwright)  Node.js  PostgreSQL  Redis  Socket.io</p>

Certifications	
Scrum Master	<p>2020: SASM - SAFe 5</p> 

Conferences	
Tech	2025: TechBBQ Copenhagen 2025: Vilnius AI Summit 2024: The AI Conference San Francisco 2019: Web Summit Lisbon 2017: Drupalcamp Baltics Riga (as Speaker) 2016: Drupalcon Dublin 2015: Drupalcon Barcelona (as Speaker)
Agile	2023: Scrum Gathering Amsterdam 2022: Agile Unconference Zurich 2019: XP2019 Montreal 2018: Atlassian Summit Barcelona Scrum Gathering Dublin 2017: Scrum Gathering San Diego 2016: Atlassian Summit Barcelona Scrum Gathering Munich 2015: Atlassian Summit San Francisco Agile Development Conference West Las Vegas 2013: Scrum Gathering Paris

Skills and tools			
Skill	Level (5 is expert)	Last used	years of experience
Area of Work			
Agile Coach	4	2025	5
IT Strategy	5	2025	10
Scrum Master	5	2025	7
Management	4	2025	5
AI / LLMs	4	2024	1
Methods			
Scrum	5	2022	12
Kanban	5	2022	8
Sectors			
eCommerce	5	2020	9
Banking	2	2011	5
Telecommunication	4	2014	4
Logistics	5	2025	5
Programming lang.			
PHP	4	2025	20
Technologies			
Git	3	2025	4
Docker	3	2025	3
Selenium	2	2019	2
Behat	1	2019	2
PHPUnit	4	2024	3
BizTalk	2	2024	2
Platforms / Frameworks			
n8n	2	2025	1
Ollama	2	2025	1
CakePHP	2	2018	1

Drupal	2	2019	5
Azure (.NET)	2	2024	3
Bisbrain Link	4	2024	3
<b>Databases</b>			
MySQL	4	2025	12
<b>Business and Office support systems</b>			
Navision	1	2020	1
Salesforce	1	2019	1
D365FO	3	2025	5
<b>Business management/project management</b>			
Jira	5	2020	5
Trello	3	2020	2
DevOps	4	2025	5
VersionOne	1	2013	3
<b>Other</b>			
Google Analytics	3	2019	8